## Appendix F

	Absences 01/04/2015 - 31/12/2015							
	Number of 'Closed'	Number of RTW	% RTW Forms	Number of	Number of			
Directorates	Absences	<b>Forms Not Returned</b>	not Returned	Warnings Issued	Dismissals			
Communities	350	24	7%	3	0			
Business Support Unit - Communities	13	0	0%	2	0			
Culture	29	3	10%	0	0			
Neighbourhood Services	198	10	5%	1	0			
Regeneration & Development	110	11	10%	0	0			
Education and Transformation	880	90	10%	13	0			
Business Strategy and Performance (BSP)	349	15	4%	6	0			
Inclusion Service (INC)	313	46	15%	4	0			
Integrated Working (IWO)	179	23	13%	3	0			
School Improvement (SCI)	8	5	63%	0	0			
Western Bay Youth Justice & Early Intervention Services	31	1	3%	0	0			
Legal & Regulatory Services	88	6	7%	1	0			
Business Support (BSU)	8	0	0%	0	0			
Corporate Improvement and Integrated Partnership Team (CIT)	8	2	25%	0	0			
Legal Section	16	0	0%	0	0			
Procurement (PRO)	36	3	8%	1	0			
Registry Office	2	1	50%	0	0			
Scrutiny & Democratic	18	0	0%	0	0			
Resources	457	11	2%	22	0			
Built Environment	42	1	2%	1	0			
Finance	137	1	1%	6	0			
Human Resources and Organisational Development	124	0	0%	4	0			
ICT	43	2	5%	1	0			
OCE	3	0	0%	0	0			
Property	108	7	6%	10	0			
Wellbeing	1009	140	14%	38	0			
Adult Social Care	764	107	14%	34	0			
Business Support (BSI)	53	7	13%	1	0			

Safeguarding and Assessment (SFA)	192	26	14%	3	0
Grand Total	2784	271	10%	77	0